

Monitoring and supervising remote staff, April 3, 2020

Webinar, Discitus, 1 hour 30 minutes

A big thank you to Micheline Boisvert Vachon, Linda Caron, and Sébastien Lorquet

Outline of the webinar:

The 15 key principles

- 1- Allow virtual meeting time (allows you to make the employee feel important)
- 2- Performance is a shared responsibility between the employer and the employee (see this as if the employees were new to the job)
- 3- Expectations must be clear and precise
- 4- Focus on results and not the process or hours of work
- 5- Performance expectations (is this an essential file or is it a file that could be paused)
- 6- Act differently depending on the employees
- 7- As a manager, how do you want to be remembered (after the crisis)? (A guide, someone who will take charge.)
- 8- Meet regularly and document (think longer term, if there are any disciplinary measures)
- 9- Teleworking is a privilege, even in COVID-19 situations (Teleworking is not for everyone).
- 10- We are still in the adaptation period
- 11- Don't make decisions too quickly
- 12- It's not "business as usual."
- 13- Means of supervision are very different
- 14- Adaptability and flexibility are essential
- 15- Habits to monitor and supervise

What is a coaching meeting?

- A zoom meeting which aims to ensure the success of the employee and his projects.
- A review of the status of current projects
- A moment to value, guide and direct employees

As a supervisor...

- Clarify expectations
- Check where we are with the projects

As an employee ...

- Know if I'm doing a good job
- A reminder that I am contributing

How to do a remote supervision meeting?

- Ask employees to list their files
- By looking at the list together, determine if it is possible to telecommute them
- Prioritize files, determine if it is essential, or if it should be put on hold
- Determine the next steps

What to do when things go wrong?

- Initiate a videoconference discussion
- Discuss the gap between expectations and performance
- Talk about who does what, when and how
- Document expectations and follow up by email.